



# INSTITUTE FOR AMERICAN STRATEGY

BOSTON, VIRGINIA 22713

(703) 825-1776

Executive Registry

76-6088/1

## BOARD OF DIRECTORS

Karl R. Bandatsen, Retired Chairman  
Champion International

\*Gus A. Buder, Jr., Attorney at Law

Lady Malcolm Douglas-Hamilton, President  
The Committee to Unite America, Inc.

The Honorable Elbridge Durbrow  
Former Ambassador

Mrs. Rosemary L. Edmiston

Harold F. Falk, Chairman of the Board  
The Falk Corporation

Sol Feinstein, President  
The S & R Foundation

\*John M. Fisher, President and Chief Executive  
Officer, Institute for American Strategy

Patrick J. Frawley, Jr., President  
Frawley Enterprises

\*Robert W. Galvin, Chairman of the Board  
Motorola, Inc.

Mrs. Ellen Garwood

The Honorable Mills E. Godwin, Jr.  
Governor of Virginia

Mrs. Marjorie H. Hankins, Member Executive  
Com., Missouri Council on National Security

Francis A. Harrington

Michael J. Harvey, Jr.  
The Michael J. Harvey, Jr. Foundation

George R. Haarst, Jr., Publisher  
Los Angeles Herald-Examiner

The Honorable Walter H. Judd, M.D., Former  
Member, U.S. House of Representatives

James S. Kemper, Jr., President  
Kemper Insurance Companies

\*Charles H. G. Kimball  
Partner, Ashcraft and Ashcraft

Ollie W. Langhorst, Exec. Secretary-Treasurer  
Carpenters' District Council of St. Louis

The Honorable Clare Boothe Luce  
Former Ambassador

Lawrence J. Meisel, Chairman of the Exec.  
Com., Missouri Council on National Security

\*Dr. Arthur G. B. Metcalf  
Chairman of the Board and President  
Electronics Corporation of America

Mrs. Ellen Ogle

\*Henry Regnery, Chairman of the Board  
Henry Regnery Company

Henry Salvatori, President  
Grant Oil Tool Company

\*Gerald J. Schipper, M. D.

D. French Slaughter, Jr.  
Partner, Button, Slaughter and Yeaman

D. A. Sullivan, Retired Conference Chairman  
Institute for American Strategy

William H. Weldon, Publisher  
News Tribune Company, Inc.

John R. Woods, Vice President  
E. F. Hutton and Company, Inc.

\*Officers and Members of the  
Executive Committee

January 29, 1976

Lieutenant General Vernon Walters  
Deputy Director  
C.I.A.  
Washington, D. C. 20505

Dear General Walters:

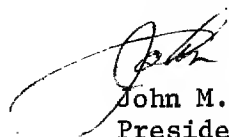
I am very deeply grateful for the contribution you made to our seminar program. Your talk was outstanding. I am sure you could tell from the reaction of the audience how much they appreciated the insight you provided into the problems now facing the intelligence community.

I want to add a very sincere "good luck" on the speaking engagements you have planned for the future. The message you have to convey is one the American people need desperately to hear. I am convinced that if the talk you gave at our seminar could be aired on prime time television, the difficulties now faced by the C.I.A. would diminish rapidly.

I will be forwarding in the next day or so the tape recording of your talk as we promised.

Best regards,

Sincerely,

  
John M. Fisher  
President

JMF/Ck



# AMERICAN SECURITY COUNCIL

Washington Communications Center  
BOSTON, VIRGINIA 22713 - TELEPHONE 703-825-8336

January 7, 1976

John M. Fisher  
President

## NATIONAL STRATEGY COMMITTEE (Partial Listing)

### Co-Chairmen

Admiral John J. Bergen, USN (Ret.)  
The Honorable Elbridge Durbrow  
Former Ambassador  
Robert W. Galvin Chairman of the Board,  
Motorole, Inc.  
The Honorable Loy W. Henderson  
Former Ambassador  
General Bruce K. Holloway, USAF (Ret.)  
Former Commander-in-Chief  
Strategic Air-Command  
General Lyman L. Lemnitzer, USA (Ret.)  
Former Chairman, Joint Chiefs-of-Staff  
John A. Mulcahy  
President, The Outgley Co.  
General Bernard A. Schriever, USAF (Ret.)  
Former Commanding General,  
Air Force Systems Command  
Dr. Willem J. Theler  
Chairman, Physics Department,  
Georgetown University  
General Nathan F. Twining, USAF (Ret.)  
Former Chairman of the  
Joint Chiefs-of-Staff  
General Earle G. Wheeler  
Former Chairman of the  
Joint Chiefs-of-Staff

### Members

General Paul D. Adams, USA (Ret.)  
Former Commander-in-Chief,  
U.S. Strike Command  
Lt. General Edward M. Almond, USA (Ret.)  
Former Chief of Staff to  
General Douglas MacArthur  
Bennett Archambault  
Chairman of the Board,  
Stewart-Warner Corp.  
Professor James D. Atkinson  
Department of Government,  
Georgetown University  
G. Duncan Bauman  
Publisher  
St. Louis Globe-Democrat  
Admiral Robert L. Dannon, USN (Ret.)  
Former Supreme Allied Commander,  
Atlantic  
General Paul D. Harkins, USA (Ret.)  
Former Commanding General,  
U.S. Military Assistance Command,  
Vietnam  
Clifford F. Hood  
Former President,  
United States Steel Corporation  
James S. Kemper, Jr.  
President,  
Lumbermens Mutual Casualty Co.  
Vice Admiral Fitzhugh Lee, USN (Ret.)  
Former Commandant of the  
National War College  
The Honorable Clere Boothe Luce  
Former Ambassador  
A. B. McKee, Jr.  
President,  
Forest Lumber Company and  
Imperial Valley Lumber Company  
Dr. Robert Morris  
President,  
University of Plano  
Dr. Nicholas Nyaradi  
Director,  
School of International Studies  
Bradley University  
Dr. Stefan T. Possony  
Director of International Studies,  
Hoover Institution, Stanford University  
General Maxwell D. Taylor, USA (Ret.)  
Former Chairman of the  
Joint Chiefs-of-Staff  
Dr. Edward Teller  
Nuclear Scientist  
General Lewis W. Walt, USMC (Ret.)  
Former Assistant Commandant  
United States Marine Corps  
Rear Admiral Chester C. Ward, USN (Ret.)  
Former Judge Advocate General,  
U.S. Navy  
General Albert C. Wedemeyer, USA (Ret.)  
Chief U.S. Strategist, World War II  
Dr. Eugene P. Wigner  
Physicist,  
Princeton University

Lt. Gen. Vernon A. Walters  
Central Intelligence Agency  
Washington, D. C.

Dear General Walters:

I am very pleased that you have agreed to speak at our national security Seminar of January 26-27. As Phil Clarke may have mentioned, we will be having the top officials of the American Legion in the audience, including the current and incoming national commanders and the current and incoming presidents of the Legion's Auxiliary. Colonel Phelps Jones, the foreign affairs specialist of the VFW will be there.

In addition, the Co-Chairmen of our BICENTENNIAL OPERATION ALERT, General Lemnitzer, and Ambassadors Henderson and Durbrow will be in attendance (the National Commander of the American Legion is also a Co-Chairman).

The other speakers at the Seminar will include Dr. James Dornan, the chairman of the department of politics at Catholic University; Dr. Stephan Gebert, Georgetown University; Professor Ray Sleeper, Space Institute of Tennessee; and Maj. General George Keegan, head of Air Force intelligence.

The Seminar runs from 5:30 p.m. on January 26th to 4:00 p.m. on the 27th.

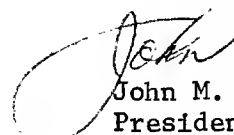
We have scheduled you as the first speaker. You will be on after dinner on the 26th. We'd appreciate it if you could talk for about half an hour to forty-five minutes with an equal time for questions, answers and discussion afterwards.

I know that the audience is especially interested in how seriously you view Soviet political warfare efforts and how changes have affected CIA's capability to meet the challenge.

I am enclosing a map showing the way to the Freedom Studies Center.

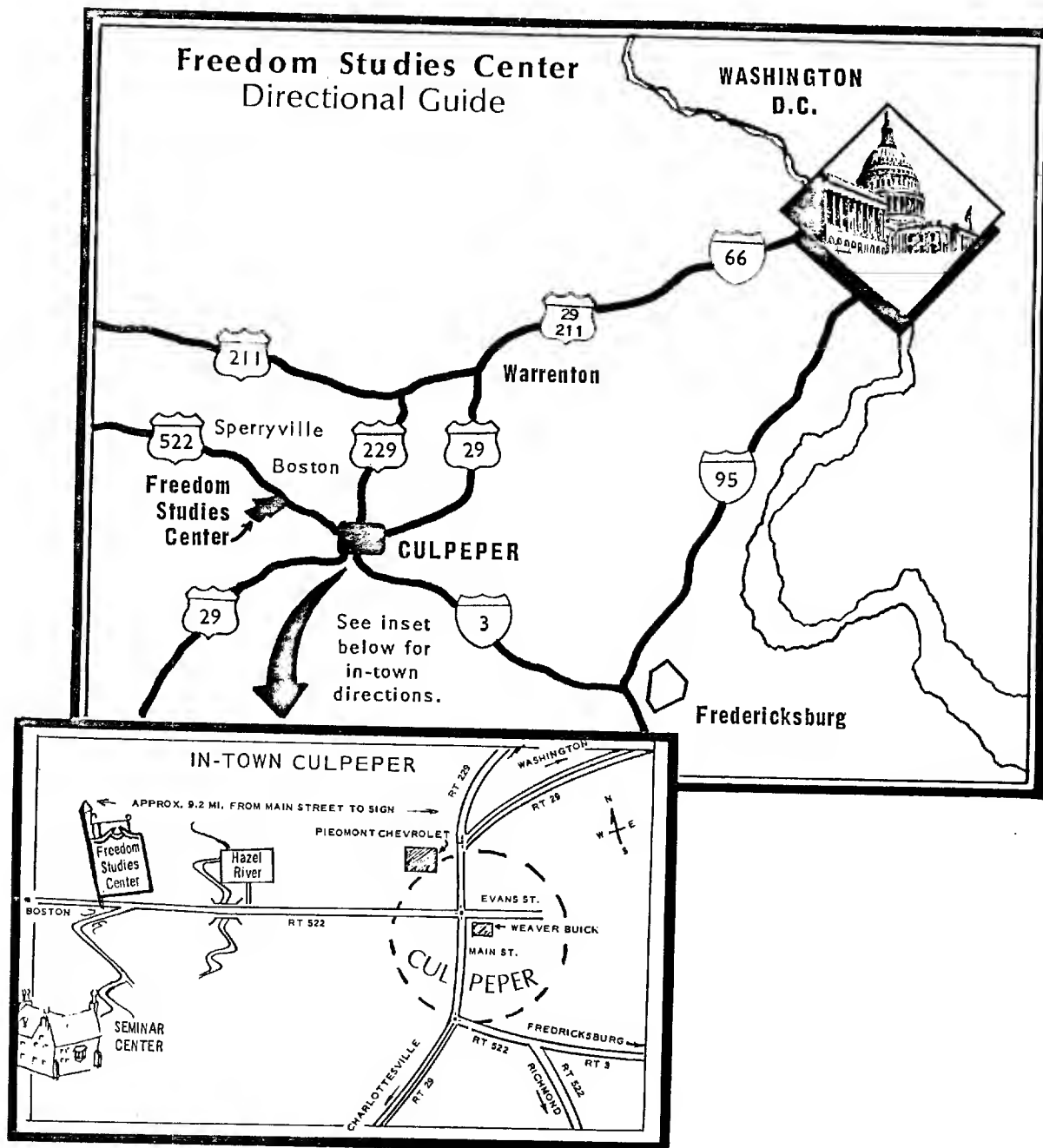
Warm regards,

Sincerely,

  
John M. Fisher  
President

JMF/Cc

Enclosure



PHILIP C. CLARKE



12/31/75

Dear Angus:

Here's the transcript of Dr. Cline--Part I. Another program is in the works dealing with his observations on whether the CIA can compete with the KGB vis-a-vis an open vs. closed society. I'll see that you get this as well.

Our Boston, Va., office is mailing directly to you a map with instructions for Gen. Walter's use in driving there on the 26th. Please let me know if you can make it, too, and whether any of the General's associates might accompany him.

FYI, have program scheduled with David Phillips on Friday and lunch with Jim Angleton next Tuesday. I should like nothing better one day soon than to take a sabbatical and write a definitive book or series of articles presenting an objective insight into the CIA. The American people need desperately to know --within the bounds of security--the full story of the Agency's contributions and why its preservation is absolutely necessary to our national survival.

With all best wishes in the New Year,

AMERICAN SECURITY COUNCIL

1101 17th Street, N. W.

Washington, D. C. 20036

WASHINGTON REPORT OF THE AIR  
REPORTER : Philip C. Clarke with  
Professor Ray S. Cline of  
Georgetown University  
INDEX : U.S.-C.I.A.  
FOR BROADCAST: Friday, January 2, 1976

AMERICAN SECURITY COUNCIL  
1101 17th St. NW  
Washington, D.C. 20036

THE CIA: CAN IT SURVIVE?

Nineteen seventy-five was by all measures a bad year for the CIA. The question now is: Can the Central Intelligence Agency survive in the years ahead, and, if so, by what means?

As a veteran of 30 years experience in the intelligence field, Dr. Ray S. Cline, former CIA deputy director and head of intelligence and research for the State Department finds the CIA at a critical point:

RAY S. CLINE: "My feeling is that the agencies, particularly the CIA, have been so denegated by exaggerated criticism and by the spotlight of adverse publicity for a whole year that they are unable to do the job of collecting intelligence, which they formerly did, and are at a very awkward position for doing any covert action in supporting a U.S. policy abroad. We see how handicapped CIA has been in taking any positive role in supporting democratic parties in Portugal. We see that we have not been able to approach directly assisting the independence movements in Angola which are resisting a very blatant attempt by the Soviet Union to organize a guerrilla army which will be beholden to them. I think it's easy to see that foreign people who might in the past have been quite anxious to assist the United States either by giving information of value to us or by cooperating in political movements of the moderate, democratic kind are reluctant to be associated with CIA. The term has become a bad name. We've discredited it ourselves, press has discredited it, our Congress has discredited it, and I am quite sure that the recruiting of agents and securing foreign cooperation is extremely difficult in this atmosphere."

Dr. Cline, who now serves as Executive Director of Studies for the Center for Strategic and International Studies at Georgetown University, believes the CIA can and should be maintained to protect our national security.

At the same time, he would reorganize the CIA to provide a clearer distinction between the analytical functions of the agency and its covert activities. These should be related, he says, but administratively separated. And finally, Dr. Cline recommends that the CIA Director be elevated from his subordinate position to full Cabinet level status.

Only then, he says, can there be proper understanding by the nation's leadership of the importance of intelligence in today's world.

\* \* \* \*

Approved For Release 2003/07/30 : CIA-RDP80R01731R002100020034-4



P.C. Clarke  
**AMERICAN SECURITY COUNCIL**  
1101 - 17TH STREET, N. W. WASHINGTON, D. C. 20036



Mr. Angus Thuermer  
Central Intelligence Agency  
Washington, D.C. 20505

1 F04

Approved For Release 2003/07/30 : CIA-RDP80R01731R002100020034-4

SENDER WILL CHECK CLASSIFICATION TOP AND BOTTOM  
**OFFICIAL ROUTING SLIP**  
Executive Registry  
75-10591

TO	NAME AND ADDRESS	DATE	INITIALS
1	DDCI		
2			
3			
4			
5			
6	A(DCI)		

<input type="checkbox"/>	ACTION	<input type="checkbox"/>	DIRECT REPLY	<input type="checkbox"/>	PREPARE REPLY
<input type="checkbox"/>	APPROVAL	<input type="checkbox"/>	DISPATCH	<input type="checkbox"/>	RECOMMENDATION
<input type="checkbox"/>	COMMENT	<input type="checkbox"/>	FILE	<input type="checkbox"/>	RETURN
<input type="checkbox"/>	CONCURRENCE	<input type="checkbox"/>	INFORMATION	<input type="checkbox"/>	SIGNATURE

Remarks:

1) FYI  
2) Anyone going avec?  
3) Clarke asks: can he stay for entire 24 hrs.  
i.e. arrive Monday aft, 26, speak in evening, stay with Legation (over)

FOLD HERE TO RETURN TO SENDER

FROM: NAME, ADDRESS AND PHONE NO.	DATE
	5 JAN 1976

Approved For Release 2003/07/30 : CIA-RDP80R01731R002100020034-4

people until Tuesday  
at 5pm? Take  
part in seminars.

AT



15 Jan 76

Talked to Philip Clarke and told him that General Walters would not be able to participate in seminar on the 27th. Said I did not know if he would stay overnight and that it depended on how late he wound up his presentation on 26th. Told him DDCI would be accompanied by an assistant named [REDACTED] Asked him if he could arrange to tape the General's presentation and make the tape available to us so that we could transcribe his remarks. He agreed to do that. They expect him to arrive in afternoon. Starts at 5:30. DDCI speaks after dinner. ncl

STAT

WELCOME TO THE FREEDOM STUDIES CENTER

This information sheet is to acquaint you with the Manor and special services for your convenience. If there is anything we can do to make your stay more comfortable, please let us know.

DINING

All meals are served in the Manor House dining rooms. See seminar program for schedule.

MANOR BEDROOMS

Bedrooms 1, 2, and 3 are located to the right of the main staircase on the second floor. Bedrooms 4 to 9 are on the left of the main staircase on the second floor. Bedrooms in the conference wing - C-1, C-2, and C-3 are located on the second floor above the conference room.

PLEASANT HILL BEDROOMS

Bedroom PH-1 is located at the rear of the main floor. Bedrooms PH-2, PH-3, and PH-4 are located on the second floor.

TELEPHONE SERVICE

Incoming calls will be received and messages delivered to you between lectures. For your convenience, there are telephones located in the booth off the main entrance hall and in the library. Please charge long distance calls to your credit card, or to home or office phone. During the day, dial "9" for an outside line and then dial "0." At night, dial "0."

NEWSPAPERS

Complimentary morning and afternoon newspapers are available in the main entry hall of the Manor.

CIGARETTES

Cigarettes are available at the desk in the conference lobby. Smoking is permitted, however, we urge you to be careful - butts and ashes do burn!

NIGHT EMERGENCY

Please contact John M. Fisher at 825-1439.

ATTIRE

Casual dress is encouraged during the day. For the social hour and dinner, we ask that the men wear a coat and tie and the women dress accordingly.

John M. Fisher

SEMINAR PARTICIPANTS

FREEDOM STUDIES CENTER

January 26, 27, 1976

CLARENCE BLAKE, Aide to National Commander, American Legion

MRS. PAUL BROWN, National Vice President, American Legion Auxiliary

PHILIP C. CLARKE, Editor, American Security Council Washington Report of  
the Air, Washington, D. C.

PHILIP S. COX, Assistant to President, American Security Council

[REDACTED] Aide to Lt. Gen. Vernon Walters, CIA

DR. JAMES E. DORNAN, Chairman, Department of Politics, Catholic University,  
Washington, D. C.

AMBASSADOR ELBRIDGE DUSBROW, Director, Freedom Studies Center, Boston,  
Virginia, and Washington, D. C.

JOHN ENGALITCHEFF, JR., Retired Chairman of Board, Baltimore Air Coil Company,  
Baltimore, Maryland

JOHN M. FISHER, President, American Security Council, President, Institute  
for American Strategy

DR. STEPHEN P. GIBERT, Prof. of Government, Georgetown University, Senior  
Research Consultant, Strategic Studies Center, Stanford Research Institute

BRIG. GEN. JAMES M. GIBSON, USA (Ret.), Executive Vice President, National  
Association Uniformed Services

LAUREN GOIN, President, Public Safety Services, Inc.

COL. F. PHELPS JONES, USA (Ret.), Director, National Security and Foreign  
Affairs, Veterans of Foreign Wars

MRS. MELVIN W. JUNGE, National Security Chairwoman, American Legion Auxiliary

MAJ. GEN. GEORGE KEEGAN, Director of Intelligence, Headquarters United States  
Air Force

GEN. LYMAN L. LEMNITZER, USA (Ret.), Former Chairman, Joint Chiefs-of-Staff;  
Co-chairman Bicentennial Operation Alert, ASC

LT. GEN. WILLIAM J. McCAFFREY, USA (Ret.), Director of Regional Affairs/  
Chapter Activities, Association of the United States Army

STEPHEN H. MAYERHOFER, Library Director, Institute for American Strategy

MILTON A. PILCHER, National Security Council, American Legion

WILLIAM J. ROGERS, Adviser to National Commander, American Legion

MRS. ALAN M. SCHANEL, National President, American Legion Auxiliary

MICHAEL SCHLEE, Deputy Director for National Security, American Legion

MAJ. GEN. WINANT SIDLE, USA (Ret.), Special Assistant to Executive Vice  
President, Assoc. of the United States Army

PROF. RAYMOND SLEEPER, Space Institute, University of Tennessee

CAPT. VINCENT C. THOMAS, JR., USN (Ret.), Executive Director, Navy League

LT. GEN. VERNON A. WALTERS, Deputy Director, Central Intelligence Agency

HARRY G. WILES, National Commander, American Legion

JAMES R. WILSON, Director of National Security and Foreign Relations  
Division, American Legion

NATIONAL SECURITY SEMINAR

at

FREEDOM STUDIES CENTER  
Boston, Virginia

January 26, 27, 1976

MONDAY, JANUARY 26

5:30 p.m.	-	Reception
7:00 p.m.	-	Dinner
After Dinner	-	GUEST LECTURER Lt. Gen. Vernon A. Walters Deputy Director, C.I.A.

TUESDAY, JANUARY 27

8:00 a.m.	-	Breakfast
8:45 a.m.	--	SYSTEMS IN CONFLICT Professor Raymond S. Sleeper
10:00 a.m.	-	Coffee Break
10:15 a.m.	-	GUEST LECTURER Maj. Gen. George Keegan Dir., USAF Intelligence
11:30 a.m.	-	WHAT CAN BE DONE John M. Fisher
12:30 p.m.	-	Lunch
1:15 p.m.	-	THE SOVIET VIEW OF DETENTE Dr. Stephan Gibert
2:30 p.m.	-	Coffee Break
2:45 p.m.	-	KISSINGER'S FOREIGN POLICY Dr. James Dornan
4:00 p.m.	-	End of Seminar

WELCOME TO THE FREEDOM STUDIES CENTER

This information sheet is to acquaint you with the Manor and special services for your convenience. If there is anything we can do to make your stay more comfortable, please let us know.

DINING

All meals are served in the Manor House dining rooms. See seminar program for schedule.

MANOR BEDROOMS

Bedrooms 1, 2, and 3 are located to the right of the main staircase on the second floor. Bedrooms 4 to 9 are on the left of the main staircase on the second floor. Bedrooms in the conference wing - C-1, C-2, and C-3 are located on the second floor above the conference room.

PLEASANT HILL BEDROOMS

Bedroom PH-1 is located at the rear of the main floor. Bedrooms PH-2, PH-3, and PH-4 are located on the second floor.

TELEPHONE SERVICE

Incoming calls will be received and messages delivered to you between lectures. For your convenience, there are telephones located in the booth off the main entrance hall and in the library. Please charge long distance calls to your credit card, or to home or office phone. During the day, dial "9" for an outside line and then dial "0." At night, dial "0."

NEWSPAPERS

Complimentary morning and afternoon newspapers are available in the main entry hall of the Manor.

CIGARETTES

Cigarettes are available at the desk in the conference lobby. Smoking is permitted, however, we urge you to be careful - butts and ashes do burn!

NIGHT EMERGENCY

Please contact John M. Fisher at 825-1439.

ATTIRE

Casual dress is encouraged during the day. For the social hour and dinner, we ask that the men wear a coat and tie and the women dress accordingly.

John M. Fisher

SEMINAR PARTICIPANTS

FREEDOM STUDIES CENTER

January 26, 27, 1976

CLARENCE BLAKE, Aide to National Commander, American Legion

MRS. PAUL BROWN, National Vice President, American Legion Auxiliary

PHILIP C. CLARKE, Editor, American Security Council Washington Report of the Air, Washington, D. C.

PHILIP S. COX, Assistant to President, American Security Council

STAT  Aide to Lt. Gen. Vernon Walters, CIA

DR. JAMES E. DORNAN, Chairman, Department of Politics, Catholic University, Washington, D. C.

AMBASSADOR ELBRIDGE DUSBROW, Director, Freedom Studies Center, Boston, Virginia, and Washington, D. C.

JOHN ENGALITCHEFF, JR., Retired Chairman of Board, Baltimore Air Coil Company, Baltimore, Maryland

JOHN M. FISHER, President, American Security Council, President, Institute for American Strategy

DR. STEPHEN P. GIBERT, Prof. of Government, Georgetown University, Senior Research Consultant, Strategic Studies Center, Stanford Research Institute

BRIG. GEN. JAMES M. GIBSON, USA (Ret.), Executive Vice President, National Association Uniformed Services

LAUREN GOIN, President, Public Safety Services, Inc.

COL. F. PHELPS JONES, USA (Ret.), Director, National Security and Foreign Affairs, Veterans of Foreign Wars

MRS. MELVIN W. JUNGE, National Security Chairwoman, American Legion Auxiliary

MAJ. GEN. GEORGE KEEGAN, Director of Intelligence, Headquarters United States Air Force

GEN. LYMAN L. LEMNITZER, USA (Ret.), Former Chairman, Joint Chiefs-of-Staff; Co-chairman Bicentennial Operation Alert, ASC

LT. GEN. WILLIAM J. McCAFFREY, USA (Ret.), Director of Regional Affairs/Chapter Activities, Association of the United States Army

STEPHEN H. MAYERHOFER, Library Director, Institute for American Strategy

MILTON A. PILCHER, National Security Council, American Legion

WILLIAM J. ROGERS, Adviser to National Commander, American Legion

MRS. ALAN M. SCHANEL, National President, American Legion Auxiliary

MICHAEL SCHLEE, Deputy Director for National Security, American Legion

MAJ. GEN. WINANT SIDLE, USA (Ret.), Special Assistant to Executive Vice President, Assoc. of the United States Army

PROF. RAYMOND SLEEPER, Space Institute, University of Tennessee

CAPT. VINCENT C. THOMAS, JR., USN (Ret.), Executive Director, Navy League

LT. GEN. VERNON A. WALTERS, Deputy Director, Central Intelligence Agency

HARRY G. WILES, National Commander, American Legion

JAMES R. WILSON, Director of National Security and Foreign Relations Division, American Legion



NATIONAL SECURITY SEMINAR

at

FREEDOM STUDIES CENTER  
Boston, Virginia

January 26, 27, 1976

MONDAY, JANUARY 26

5:30 p.m.	-	Reception
7:00 p.m.	-	Dinner
After Dinner	-	GUEST LECTURER Lt. Gen. Vernon A. Walters Deputy Director, C.I.A.

TUESDAY, JANUARY 27

8:00 a.m.	-	Breakfast
8:45 a.m.	-	SYSTEMS IN CONFLICT Professor Raymond S. Sleeper
10:00 a.m.	-	Coffee Break
10:15 a.m.	-	GUEST LECTURER Maj. Gen. George Keegan Dir., USAF Intelligence
11:30 a.m.	-	WHAT CAN BE DONE John M. Fisher
12:30 p.m.	-	Lunch
1:15 p.m.	-	THE SOVIET VIEW OF DETENTE Dr. Stephan Gibert
2:30 p.m.	-	Coffee Break
2:45 p.m.	-	KISSINGER'S FOREIGN POLICY Dr. James Dornan
4:00 p.m.	-	End of Seminar